

READER & PROFESSORIAL BANDS PROMOTION POLICY

Rev	Date	Purpose of Issue/Description of Change		Review Date
1.	2022			N/A
2				
3.				
Policy officer		Senior Responsible	Approved By and	Equality Impact
		Officer	Date	Assessed and
				date
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Purpose of the Policy

The Reader & Professorial Bands Promotion Policy aims to reflect the University's commitment to maintain and improve motivation, morale, and job satisfaction, and to operate within a framework that is consistent, transparent, and fair.

Bangor University is committed to promoting equality of opportunity in all its activities and aims to provide a work, learning, research, and teaching environment free from discrimination and unfair treatment. Procedures for promotion are intended to be fair, transparent, and consistent with the University's Equal Opportunities Policies.

Against this background, all members of staff will be treated fairly and provided with equality of opportunity and decisions on promotion and career management will be based solely on individual ability and effective performance. An applicant's employment or contractual status (e.g. part-time, job sharing etc.) and personal circumstances (e.g. maternity, paternity, adoption, parental leave etc.) that may have impacted an applicant's career will be taken into account in assessing the volume of activity but not the quality.

The University commits to monitoring applications, promotion trends and statistics to ensure the criteria against which decisions are taken remain objectively justifiable and lawful in accordance with equal opportunities and discrimination legislation.

Scope

These procedures apply to staff applying for Reader (Grade 9) and Professorial Bands 1-3. Benchmark criteria for promotion are detailed in a supplementary document. The benchmark criteria are neither exhaustive nor prescriptive but provide examples of the nature of expected activities which will be used for assessing applications. Some indicators will be more relevant to some disciplines and this will be considered when assessing the applications. Applicants are not expected to meet all indicators in all areas.

Responsibility

It is the responsibility of the Director of Human Resources, reporting to the Human Resources Task Group and the Executive to implement, monitor and review this Policy across the University.

Deans of College, Heads of School, and Heads of Department are responsible for the implementation of the Policy within Colleges and Professional Services.

Core Principles

- Staff who can demonstrate, through a promotion application, that they meet
 the relevant Reader of Professorial benchmark criteria, will have their post regraded to that higher grade. Applications will be non-competitive and will be
 considered on merit.
- It is the normal expectation that individuals undertaking their first appointment to a Professorial role with normally enter/be promoted to Professorial Band 1.
 Professorial Band 1 is sufficiently broad to allow progression within the band as new Professors develop their career and standing.
- Professorial Band 2 will normally be available for Professors who have a wellestablished international reputation in their field or have an external presence that places them significantly higher than that expected of Band 1 Professorial role holders.
- Professorial Band 3 will normally be available for Professors who have evidence of being a major academic figurehead, internationally renowned and considered to bring considerable prestige to the University through their sustained record of academic achievement at the highest level. These exceptional individuals are normally widely recognised as such by their peers. Appointment directly to Band 3 is therefore likely to be in exceptional circumstances and only with prior approval from the Professors & Readers Committee.
- Through the Performance Development Review (PDR) process meaningful discussions should be held with all staff (full-time, part-time, permanent and fixed-term) on career development and the standards necessary to achieve promotion, the extent to which progress towards those standards has been achieved, and the help which will be provided.

PROCEDURE FOR PROMOTION TO READER AND PROFESSORIAL BANDS 1 - 3

It is important that career progression is discussed on an annual basis as part of the PDR process. The PDR provides an opportunity for an individual and their reviewer to have a meaningful discussion about their performance and to explore the opportunity for promotion. Through this process it should be possible to obtain helpful feedback (against the promotion benchmark criteria) which should enable as strong an application as possible. It is therefore normally expected that individuals will have had a PDR prior to applying.

Individuals must have been in post for a minimum of 12 months before they apply.

Applicants will not be expected to indicate their pathway for promotion but will be expected to have evidence of a sustained contribution in all areas of activity which will be determined by their contract of employment pathway and in accordance with the relevant benchmark criteria. Evidence of excellence, against benchmark criteria, will therefore need to be demonstrated as follows:

Contract Pathway			
Teaching & Scholarship	Teaching & Research		
Teaching & Learning	Research		
Research (relevant aspects only)	Teaching & Learning (relevant aspects only)		
Leadership & Wider contribution	Leadership & Wider contribution		

Candidates should demonstrate contributions across the breadth of the University's strategic aims. They should also be aware that Chairs and Readerships are leadership roles, so applications should show evidence of facilitating, improving and inspiring the work of colleagues as well as attaining individual excellence.

1. TIMESCALE

The promotion procedure is normally an annual event with successful promotion applications taking effect from the 1 January 20223.

Applications will be via a 2-stage process where a *prima facie* case has been established, as detailed below.

An application should normally be made through the Head of School and Dean of College. *Applications must normally reach the Head of School* & Dean of College for consideration at least 2 weeks before the University's published closing date for applications. The Head of School/Dean of College will verify the accuracy of the factual sections of the CV. With the published closing date being 13 January 2023 in the current round, applicants MUST ensure their applications are submitted to their Head of School by no later than 22 December 2022 (prior to Christmas closure period)

The Head of School and Dean of College will provide their detailed written evaluation of the application, against the benchmark criteria, to Human Resources by the published closing date.

2. APPLICATION PROCEDURE AND QUALIFYING CRITERIA

Application will be via completion of the Academic Curriculum Vitae – Reader & Professorial Bands form. Material from your PDR may be included in your application.

The University understands that individual circumstances may have an impact on an applicant's career profile. It is therefore important that such issues are taken into by making appropriate equality-related and other necessary adjustments when considering an application. Individual circumstances may include, but are not limited to:

- Part-time working (including semester working or job sharing)
- Pregnancy and Maternity leave
- Paternity leave
- Shared parental leave
- Adoption leave
- Disability
- Caring responsibilities
- ill health or long-term injury
- University/College/School level administrative activities of high demand

Applicants are encouraged to disclose such circumstances in their application. The quality and impact of an applicant's performance will be assessed against the benchmark criteria. Individual circumstances will be taken into consideration to ensure a balanced view is taken of the applicant's overall contribution to their role. Individual issues should not be seen as a way to lower the bar when assessing excellence but to consider differing expectations on quantity of output/frequency of activities.

The Head of School and Dean of College will provide a detailed written evaluation of the application, against the benchmark criteria, outlining the strengths of the application and areas lacking evidence in the application, by completion of the template feedback form. A joint statement may be submitted. However, if the application is for promotion to one of the Professorial Bands and the Head of School does not hold a Chair, the Dean of College will arrange for a suitable Professor from within the School or College to prepare an assessment of the case. If the applicant is the Head of School, a letter from the Dean of College will be required. Another senior academic from within the University may also be approached at the discretion of the Vice-Chancellor.

Stage 1

Applications will be forwarded by Human Resources to the Professors & Readers Committee for consideration.

The Dean of College will present the applications under consideration from their area to the Committee.

If the Committee is content that a *prima facie* case for promotion has been established, independent assessments of the application will be sought by the Committee from at least 4 referees (of whom three should be external persons who shall normally be professors in the same subject/field or in a cognate subject/field). These should be respected scholars at full professorial level (or equivalent), without a history of close collaboration or publishing with the applicant. Normally, at least one international assessor should be nominated.

The Committee shall ultimately determine the names of referees whose comments will be sought.

Where the Committee consider the application falls short of the expected benchmark criteria, and thus no *prima facie* case has been established, consideration of the application will conclude at Stage 1.

Stage 2

Upon receipt of references taken up as a result of Stage 1, the Committee will reconvene to further consider the application.

3. PROFESSORS & READERS COMMITTEE

The gender balance on Committees should be as close to 50% male and 50% female as reasonably possible.

- Vice-Chancellor (or their nominated representative) Chair
- Deputy Vice-Chancellor
- Pro Vice-Chancellors
- College Deans
- Director of Human Resources
- Panel serviced by Human Resources

4. NOTIFICATION OF OUTCOME/FEEDBACK

Human Resources will write to inform applicants of the outcome of their case, noting that the Dean of College, together with the Head of School for the relevant area, will meet with the applicant (both successful and unsuccessful) to provide full feedback.

5. DATA PROTECTION

All background papers and reports on promotion applications will be kept centrally within Human Resources, following General Data Protection Regulations.

APPLICATION FOR PROMOTION – READER & PROFESSORIAL BANDS PROCESS FLOWCHART

